

EXHIBIT A
SYRACUSE UNIVERSITY SERVICES TO THE CITY OF SYRACUSE*

* This Exhibit A contains a representative sample of the educational, cultural, financial and other benefits the University provides to the City and its residents. The information herein is not an exhaustive list of all support and services the University renders to the City.

| | Description of Services |
|-----------------------------|---|
| Operational Services | |
| Facilities/ Physical Plant | Walnut Avenue and Walnut Park Maintenance (mowing, plowing, litter and trash removal) |
| Design and Construction | Construction of Walnut Park retaining wall |
| | Marshall Street curb replacement |
| | Euclid Ave curb replacement |
| | University Place curb replacement |
| | Water main improvement on Sims Drive |
| | Water main replacement on Euclid Avenue |
| | Water Main replacement on University Place (2016) |
| | University Place sewer slip-lining (2016) |
| Public Safety | University area crime control initiatives (equipment and labor) |
| | Department of Public Safety (“DPS”) support to City Police related to campus crimes |
| | Orange Watch: regular DPS patrols of nearby city streets and campus perimeters |
| | DPS traffic enforcement and accident reports |

| | Description of Services |
|---------------------------------|---|
| | Joint investigations between DPS and City Police |
| | Academy training |
| | Conduct fire safety inspections on campus |
| | Respond to fire alarms on campus |
| | Respond to medical calls on campus |
| | Permitting assistance: review of fire and safety specifications for new construction |
| | Daily reporting of on-campus incidents to City Police |
| | Weekly reporting on campus fire safety inspections and projects |
| Traffic Control | Joint DPS and City Police traffic control during major events |
| Information Technology Services | Host five WiFi hotspots for City Police on patrol (equipment, installation, and maintenance) |
| | Near Westside Initiative: network support for La Casita and 601 Tully |
| | Say Yes to Education Computer Lab: Developed and Maintained computer lab for students |
| | Peoplesoft analysis and implementation: assist and advise City and County on conversion to and use of Peoplesoft System |
| | Support and IT consultation services to Mayor's Broadband Initiative |

| | Description of Services |
|--|--|
| Key Initiatives | |
| Procurement and Investment of Public and Private Funds | Connective Corridor: various transportation enhancements to the City’s right of way, façade improvements to properties along the Corridor, and transit investments |
| | Nancy Cantor Warehouse: transformative renovation of vacant warehouse sparked wave of downtown renaissance |
| | Near Westside Initiative: leveraging resources of the University to invest in and develop neighborhood |
| | Syracuse Center of Excellence: construction of world-class research facility to develop and grow businesses working in green and clean technology |
| | Lerner Center for Public Health Promotion: established to promote healthy lifestyles throughout Syracuse community |
| | Say Yes to Education: responsible for creating the first local chapter of Say Yes to Education, Inc. that provides free tuition to students of the City of Syracuse to attend the University |
| | Southside Innovation Center: former carpet showroom is now home to an incubator for small businesses |
| | Shaw Center for Public and Community Service: providing tutoring, programming and other community engagement services for city schools, nonprofit organizations and public agencies |
| | Syracuse Student Sandbox: incubator for student entrepreneurs located in downtown Syracuse |
| Academic Services | |
| College of Arts & Sciences | Community Folk Art Center: University-sponsored cultural venue that promotes art and artists of the African Diaspora through community events, programs, and exhibitions. |
| | La Casita Cultural Center: University-sponsored center located in the Near Westside neighborhood that celebrates Hispanic culture throughout the region |

| | Description of Services |
|----------------------|--|
| | Point of Contact: downtown Syracuse gallery for contemporary verbal and visual arts in Central New York |
| | Janklow Arts Leadership Program: supplies interns, advice, and programming to local arts organizations |
| College of Education | Teacher Education Placements in Syracuse City School District (“SCSD”) |
| | Syracuse Urban Inclusive Teacher Residency |
| | Next Big Thing: collaboration between SCSD and administrators at College of Education |
| | 4A Arts & Creative Literacies Academy: grant to Dr. Weeks Elementary School |
| | Taishoff Center OnCampus program: brings SCSD students with intellectual disabilities to the University for inclusive higher education |
| | Art & Nutrition Curriculum |
| | Teachers of Color recruitment pipeline plan |
| | Schools of Promise: supports inclusive schools in the community |
| | SU Psychological Teaching Lab: diagnoses and develops plans for SCSD students with unique learning disorders |
| | Professional Development for SCSD teachers and administrators |
| | Liberty Partnerships Program: NYS-funded program implemented at Danforth, Clary, Roberts, Corcoran, and Fowler schools, encourages staying in school |
| | Board memberships on CNY Community Foundation and LiteracyCNY, ARC |

| | Description of Services |
|---|---|
| College of Engineering and Computer Science | Senior engineering projects: students work with NYSDOT and other agencies to solve real-world engineering and transportation problems |
| | SCSD-targeted programming: educational programs at local science museum |
| | Board and committee membership at Red House, United Way |
| | Project ENGAGE: attracting female students to the field of engineering |
| College of Law | Legal externship placement in City's Office of Corporation Counsel |
| | Assistance with grant applications for the City Department of Neighborhood Planning and Business Development |
| | Seat on Advisory Committee of City Police Department |
| | Bankruptcy Clinic |
| | Children's Rights & Family Law Clinic |
| | Community Development Law Clinic |
| | Criminal Defense Clinic |
| | Disability Rights Clinic |
| | Elder Law Clinic |
| | Low Income Taxpayer Clinic |

| | Description of Services |
|----------------|--|
| | Securities Arbitration & Consumer Law Clinic |
| | Veterans Legal Clinic |
| Falk College | Designed training modules for the Aging Studies Institute for SCSD Foster Grandparenting Program |
| | Sport and Human Development Institute: put on UNICEF's Kid Power Program in SCSD |
| | Marriage and Family Therapy & Center for Couple and Family Therapy: free counseling and clinical visits for children and families |
| | Neighborhood Trauma due to Violence Project: no-cost therapy for residents of Syracuse gunshot clusters who are experiencing trauma |
| | Various community placements of University students through courses |
| | Board membership at Syracuse City Ballet |
| Maxwell School | Research and grant writing: students and faculty assist the City and local organizations with grant writing and related projects |
| | Participation in Mayor's Summit on Municipal Finance |
| | Community Geographer: helps the City and local non-profits to make planning and programming decisions through mapping and analysis of social, economic and cultural conditions within the City |
| | The Maxwell Program in Citizenship and Civic Engagement |
| | Campbell Public Affairs Institute: home to numerous programs including Campbell Conversations interviews on public radio; Campbell Debates; State of Democracy Lecture Series; Tanner Lecture Series |
| | Student capstone projects |

| | Description of Services |
|-----------------|--|
| | Policy proposals and research study projects |
| | Symposia and lectures on current issues open to the public |
| | Faculty as board members or advisors to government or not-for-profit corporations |
| Newhouse School | Comm.UNITY student agency developed to help non-profits |
| | The Newhouse: student advertising club with local restaurants, hotels, and companies as clients |
| | Goldring Arts Journalism program: placement of interns at local arts organizations |
| | Connecting local non-profits with news media to increase news coverage of such entities |
| | Production of training video for community relations officer in City Police Department |
| | Sponsor of MIND Labs downtown |
| | Business analyses and website optimization reports by students |
| | Journalism and Magazine students work with school groups and community organizations |
| | Journalism Camp for SCSD students |
| | Publication of <i>The Stand</i> newspaper for residents of the South Side of the City |
| | Public relations students work on various campaigns for local orgs and businesses, and visit local schools |

| | Description of Services |
|------------------------------|--|
| | Syracuse Acoustic Blues Festival founded by faculty member |
| | Faculty work on grant applications for the City |
| | Students and faculty serve as consultants and planners for various community groups and non-profits |
| | Startupcuse.com: independent website reporting on innovation, entrepreneurship and startups in and around Syracuse |
| | Create guest content for Syracuse.com |
| | Leadership of Syracuse Ad Club, a professional development organization |
| | Faculty member serves as Chair of CenterState CEO's Government Relations Committee |
| Whitman School of Management | WISE Women's Business Center (in Technology Garden) |
| | WISE Symposium (one-day event with large number of community members in attendance) |
| | D'Aniello Internship program (full-semester paid and for-credit internship) |
| | Syracuse Entrepreneurship Bootcamp (six Saturday training sessions) |
| | Partnerships with IVMF on military programming |
| | Faculty member serves as Director at CenterState CEO |
| | Entrepreneurship course engagements with specific client deliverables as part of assignments |

| | Description of Services |
|------------------------|---|
| School of Architecture | UPSTATE: A Center for Design, Research and Real Estate worked with City departments on architecture projects for Connective Corridor and Near Westside Initiative |
| | Movement on Main: Designing the Healthy Main Street: competition to design healthy neighborhoods for Near Westside Initiative |
| | Onondaga Creek Waterfront Redevelopment Strategy work with Division of City Planning, including demonstration projects for Onondaga Creek and Onondaga Lake areas |
| | Ongoing partnerships with SCSD and professional organizations |
| | Volunteer board membership at local non-profits |
| University College | Thursday Morning Roundtable: weekly civic forum to learn about and discuss community issues |
| | Talent & Education Development Center: develop and deliver professional development programs for employers and individuals |
| | English Language Institute: providing English language courses for academic and business purposes |
| | Part-time study available for community members |
| | Onondaga Citizens League: organization open to all citizens that studies issues that affect the community's economic health and quality of life |
| | Institute for Retired People: provides programming for retired individuals to promote intellectual activity and discovery of new interests |
| | Bristol-Myers Squibb Science Horizons: week-long science camp for local seventh and eighth grade students |
| | Shadow Day: brings fifth grade students from Seymour Magnet School to campus for a day where they experience college life first-hand |
| | Citizens Academy: program that educates citizens of Onondaga County about the organization and operations of local governments |

| | Description of Services |
|--|---|
| | Women of the University Community: open membership group offering social programs, interest groups, and educational programs about the Syracuse community |
| | Community Music Division (Setnor School of Music): provides opportunities for Syracuse residents of all musical skill levels to learn about and perform music |
| | The Alexander N. Charters Library of Resources for Educators of Adults: library dedicated to adult and continuing education |
| | Service on boards of organizations throughout the City |
| | Corporate Volunteer Council: collection of businesses, organizations, institutions, and other entities that promote and coordinate volunteerism in Central New York |